

Commonwealth of Virginia IT Projects Status Report for August 2023 – Summary

Summary of the August 2023 Report - Category 1, 2, 3, 4 Projects

CIO Assessment	Number	Percent	Dollar Value	Percent
Active - Red	3	4%	\$52,153,594	9%
Active - Yellow	9	13%	\$76,580,106	13%
Active - Green	54	78%	\$451,349,730	77%
Suspended	3	4%	\$9,059,363	2%
Total	69	100%	\$589,142,793	100%

#	Name	Agency	Phase	Category	Period	Assessment
1	Agency Grant Management System Project	VDH	Detailed Planning	Category 3	Jun 2023	On Track
2	AI-Based System for Incident Management Project	VDOT	Detailed Planning	Category 3	Jun 2023	Warning
3	Alliance AWARE BMS	DARS	Detailed Planning	Category 4	Jun 2023	On Track
4	Automated Fingerprint Identification System (AFIS)	VSP	Execution & Control	Category 2	Jun 2023	Warning
5	BOA Licensing System	BOA	Detailed Planning	Category 4	Jun 2023	On Track
6	Body Worn/In Car Cameras - Project	VSP	Detailed Planning	Category 4	Jun 2023	On Track
7	Bond Requisition System Project	TD	Execution & Control	Category 4	Jun 2023	On Track
8	CBORD Replacement - Statewide Food Service Project	DBHDS	Execution & Control	Category 4	Jun 2023	Problem
9	Chatbot	VCCS	Execution & Control	Category 3	Jun 2023	On Track
10	Citizens Logon Project	VITA	Execution & Control	Category 4	Jun 2023	On Track
11	CRIS - Criminal and RapBack Information System	VSP	Execution & Control	Category 2	Jun 2023	Warning
12	Crisis Call Center Project Tech Deliverables	DBHDS	Execution & Control	Category 3	Jun 2023	On Track
13	DBHDS Project - CCS3 Sunset	DBHDS	Execution & Control	Category 2	Jun 2023	On Track
14	DBVI-VIB ERP Implementation (Financials & Mfg)	DARS	Detailed Planning	Category 2	Jun 2023	Warning
15	DCJS Learning Management System Project - 2021	DCJS	Execution & Control	Category 4	Jun 2023	On Track
16	DCLS Environmental Lab Upgrade	DGS	Execution & Control	Category 4	Jun 2023	On Track
17	DEQ VA Hydro Phase 5/PEEP Groundwater Project	DEQ	Execution & Control	Category 4	Jun 2023	On Track
18	Digitize Bridge Inspection Reports Project	VDOT	Execution & Control	Category 4	Jun 2023	On Track
19	DMV Project 2021: Re-platform CSS Mainframe Apps	DMV	Execution & Control	Category 2	Jun 2023	Problem
20	DMV Project 2022: dmvNOW Website Technical Rebuild	DMV	Execution & Control	Category 4	Jun 2023	On Track
21	DMV Project 2022: eTitle Phase 1 - Casual Sales	DMV	Execution & Control	Category 4	Jun 2023	On Track

#	CIO Overall Status Comments	Current EAC
1	New project. The project received Project Initiation Approval (PIA) on 6/15/23; first status report will be due in October for the September reporting period.	3,700,480
2	Yellow status due to schedule and budget; baseline change request pending. The project status is unchanged from the last reporting period, as the lengthy vendor selection, contract negotiating and contract review/approval process precedes the project kickoff and detailed planning. As of this status report, the vendor contract has been approved by VITA, and the increased project cost and schedule extension are being formalized in a revised baseline change request. PMD does not anticipate any impediments to project progress while the change request is being processed. An approved change request will return the project to a green status.	9,110,000
3	Project is green. The project team has completed requirements for interfaces and the project is on schedule.	616,500
4	Project is yellow due to schedule. A collaboration between the vendor and VSP regarding OKTA privileges has been established. Production network configuration and connection have been established and tested. NEC is collaborating with VSP on User acceptance testing (UAT) and working on disaster recovery testing.	2,010,514
5	New project. Procurement nearing completion as the statement of work is being finalized.	972,800
6	New project. The project received Project Initiation Approval (PIA) on 6/15/23; first status report will be due in January for the December reporting period.	9,675,858
7	This project is for governance and oversight utilizing internal resources. No hardware or software updates required.	250,000
8	Project is assessed red due to scope and schedule. This project has incomplete requirements and a poorly constructed schedule. A change request has been approved to extend the project, however, the project continues to work on the requirement and schedule issues. A new project manager has been assigned to the project.	527,983
9	Tier II School. The project is on track with major milestones and key status indicators.	1,234,710
10	Project is on track to close out within managed scope, schedule and budget in September. Successfully assessed three citizen logon proofs of concept, and a winning solution was selected. Next actions involve a Pilot project, followed by the creation of a VITA Identity Management offering, both of which will be managed as a future project.	2,750,000
11	Project is yellow due to schedule. The Release 1 and Release 2 schedules are yellow pending NEC and SEARCH meetings with GCOM to rebaseline the schedules. The OKTA sandbox configuration was completed 6/1.	29,096,093
12	Project is green, trending yellow. The project team completed a change control request to rebaseline the project. The new timeline is moving forward but there is some early concern about task estimates not being realistic and some tasks are already behind schedule. The team continues to monitor tasks and their timelines.	5,000,000
13	Project is green and on track for scope, schedule and budget. PIA was received in the last month.	2,806,261
14	Project is yellow due to schedule delays. Work is wrapping up on the first procurement (software vendor) as well as initial action is being started on the second procurement for the implementation and support partner.	1,863,675
15	Production url is live. DCJS has been loading content since 5/1/2023. The Self-Registration Portal has been released and learners have been creating accounts and taking courses since 5/30.	769,250
16	The project is on track overall but has struggled with key vendor staff turnover. Vendor has addressed the issue and assigned a new senior pm to the project along with increasing supporting staffing levels.	1,184,210
17	New project. The project received Project Initiation Approval (PIA) on 8/8/23; first status report will be due in January for the December reporting period.	836,000
18	Project is proceeding according to plan; Field Tablets have been distributed, UAT is going very well and BA is coordinating signoff from business. Go-live is on track with all districts briefed and on board. While some interim milestones are lagging, the project is on track to finish before the baseline end date.	2,164,000
19	Project is assessed red due to schedule. DMV has decided to end their engagement with the current vendor due to poor performance. At this time DMV is working to determine next steps. Until DMV has a path forward with a new vendor this project is red.	49,367,143
20	Project is green and on track for scope, schedule and budget.	1,410,592
21	Project is green. Project is wrapping up development and beginning to test. They are on track to close the project on schedule at the end of September 2023.	765,300

#	Name	Agency	Phase	Category	Period	Assessment
22	DOC Virtual Library Project	DOC	Detailed Planning	Category 4	Jun 2023	Suspended
23	DOLI Dynamics Deployment Project	DOLI	Execution & Control	Category 4	Jun 2023	On Track
24	DPOR Systems Replacement - Project	DPOR	Detailed Planning	Category 1	Jun 2023	Suspended
25	EAP Percentage of Income Payment Program (CR671)	DSS	Execution & Control	Category 4	Jun 2023	On Track
26	Early Childhood Licensing - IDM Project	DOE	Detailed Planning	Category 3	Jun 2023	On Track
27	Early Intervention Part C Data System (ITOTS)	DBHDS	Execution & Control	Category 2	Jun 2023	On Track
28	Electronic Healthcare Records	DOC	Detailed Planning	Category 1	Jun 2023	On Track
29	Financial Management System Upgrade	VEC	Execution & Control	Category 4	Jun 2023	On Track
30	Fuel Hardware and Software Replacement Proj	VDOT	Detailed Planning	Category 3	Jun 2023	On Track
31	GALA General Assembly Bill Tracking Upgrade PROJ	VDOT	Detailed Planning	Category 4	Jun 2023	On Track
32	Grant Management	DBHDS	Execution & Control	Category 4	Jun 2023	On Track
33	HCM 9.2 Upgrade and Strategic Initiatives	VCCS	Execution & Control	Category 3	Jun 2023	Problem
34	Human Capital Management Cloud Implementation Proj	VDOT	Execution & Control	Category 2	Jun 2023	On Track
35	Hybrid Classroom Improvements AY22-23	VCU	Execution & Control	Category 3	Jun 2023	On Track
36	Instructional Improvement System Project	DOE	Execution & Control	Category 2	Jun 2023	On Track
37	Land Use Outdoor Advertising Permit Project	VDOT	Execution & Control	Category 4	Jun 2023	On Track
38	Learning Management System (LMS) Project	UVA	Execution & Control	Category 3	Jun 2023	On Track
39	Log Management Portability	VITA	Execution & Control	Category 4	Jun 2023	Warning

#	CIO Overall Status Comments	Current EAC
22	The project was suspended and placed on hold until Fall of 2023 due to funding. Green assessment (trending yellow) due to scope, schedule and budget. Project is experiencing some difficulties, but the agency and vendor are working together to deliver the full business functionality within category 4 scope, schedule and budget tolerances. MS Dynamics was delivered on time in June. Power BI was due at the end of June, but is currently not working as planned; the vendor is working on a no-cost proposal to remediate the deliverable. Under Customer Engagement (CE), the PM and Sponsor are dealing with a recent discovery of additional data that needs migration in order for CE to deliver maximum business value. This will likely cause a cost and schedule increase, to be determined. The project may yet close out by next reporting period, within category 4 tolerances.	679,933
23	The project was suspended by the CIO at the agency's request. This has allowed the agency to recruit an IT director and evaluate resource levels needed to support continued project execution. Project is green. The project completed a change control request to move the close out due to testing delays from Dominion. The changes have been completed, but need testing by Dominion, which will be delayed until the fall. The project should close out upon completion of testing.	5,197,496
24	New project. The project received Project Initiation Approval (PIA) on 6/22/23; first status report will be due in October for the September reporting period.	7,785,000
25	Project is green. The team is making good progress on project tasks. UAT planning has started. The project is on schedule and within budget.	1,373,427
26	New project. The project received Project Initiation Approval (PIA) on 7/26/23; first status report will be due in September for the August reporting period.	2,080,000
27	Project is on track and risks are being managed effectively. The vendor has upgraded each of the respective non-production environments.	2,500,000
28	Project is well into the detailed planning phase; progressing as planned.	22,231,750
29	Project received Initiation Approval on 5/10/23; project team conducted kickoff event, and the team is working well; scope, schedule, budget and risks on track at this time. All development remains on track for committed delivery timeframes. All issues and risks have been mitigated.	2,400,000
30	Project is assessed green. The project is on track for scope, schedule and budget.	12,100,000
31	Tier II School. Red assessment due to schedule and the complexities associated with the Enterprise Cardinal HCM implementation. Project was paused in order to focus all available resources on the enterprise effort. Change request is in progress to address the updated schedule baseline.	503,600
32	Team is making solid progress on rebaselined schedule. Currently working on configurations for Oracle recruiting cloud and HR Helpdesk. Team has successfully tested Hire Vue and LinkedIn integrations and is working on remaining interfaces. Scope, schedule, budget and risks are being managed well.	341,000
33	Tier III School. The project is on track with major milestones.	2,258,468
34	Project is on track and risks are being managed effectively.	5,725,738
35	A baseline change was approved in May 2023 to add nine months of additional testing and quality reviews to the project, with a new closeout date of March 2024. At this time, the budget should stay within 20% of chartered baseline, but there is some risk of a budget increase being tracked. Work is progressing as planned and the next series of major releases are on track.	1,177,000
36	Tier III School. The project is on track with major milestones.	9,661,439
37	Yellow assessment due to schedule; upcoming baseline change request. The Log Management Portability product is configured and ready for final testing and implementation, but the VITA SPLM process is not ready to receive and roll out the new service offering. This is delaying rollout, probably until October 2023. A change request will be submitted as soon as a valid SPLM schedule is determined. No budget impact; should be a successful product.	1,797,276
38		3,995,891
39		490,518

#	Name	Agency	Phase	Category	Period	Assessment
40	Medicaid Dental Program	DMAS	Execution & Control	Category 4	Jun 2023	On Track
41	Messaging - Agency Transition Project	VITA	Closeout	Category 4	Jun 2023	On Track
42	Multimodal Mobility Enhancement DI Project	VDOT	Detailed Planning	Category 3	Jun 2023	Warning
43	New Credential Management System	DCJS	Detailed Planning	Category 4	Jun 2023	Suspended
44	ODW SRF Modernization Project	VDH	Execution & Control	Category 4	Jun 2023	On Track
45	Oracle EPM implementation Project	VITA	Execution & Control	Category 4	Jun 2023	On Track
46	OT Service and Asset Management Solution Project	VDOT	Execution & Control	Category 4	Jun 2023	On Track
47	PPE Lane and Software Upgrade Project	VDOT	Execution & Control	Category 4	Jun 2023	On Track
48	Primary Election System - Project	ELECT	Detailed Planning	Category 1	Jun 2023	Warning
49	PROJECT: MAINFRAME 2022 - COIN System	CB	Closeout	Category 2	Jun 2023	On Track
50	Re-Engineering Madison - CRM	JMU	Execution & Control	Category 3	Jun 2023	On Track
51	RUMS Replacement Project	VDOT	Detailed Planning	Category 4	Jun 2023	On Track
52	Service Authorization and Specialty Services	DMAS	Execution & Control	Category 4	Jun 2023	On Track
53	SOR System Replacement	VSP	Execution & Control	Category 4	Jun 2023	On Track
54	Spend Smart Project	VDH	Execution & Control	Category 4	Jun 2023	Warning
55	STARS Infrastructure and Subscriber Upgrade	VSP	Execution & Control	Category 1	Jun 2023	On Track
56	Teacher Licensure Project - Thentia	DOE	Detailed Planning	Category 4	Jun 2023	On Track
57	Traffic, Traveler and Road Information (TTRIP) Ser	VDOT	Execution & Control	Category 4	Jun 2023	Warning

#	CIO Overall Status Comments	Current EAC
40	The Medicaid Dental Program went live on 7/1/23 for 85+% of the requirements met. Remaining items (EPS testing, CRMS and Mobile App) are targeted for September 1, and these items do not impact production data. Note that DMAS is working with the vendor to withhold payment until all items are complete. On track to close out within established baseline.	2,330,699
41	All agencies have successfully cut over as of 5/15/23. All implementations have stabilized, and the project closeout report and process has begun. Note that there are two agency active vault migrations continuing in the background as of this report, with no impact to services. Also, the project cost will likely be \$8.6M, rather than the projected \$5.8M, estimated at project initiation. This will be documented in the closeout report.	5,879,934
42	Yellow status due to schedule. The project status is unchanged from the last reporting period, as the lengthy vendor selection precedes the project kickoff and detailed planning. At present, the best-value offeror has been identified, negotiations have been completed, and contract package documents have been drawn up for final review by all parties, i.e., VDOT, VITA, OAG, and the Offeror. Still awaiting completion of the ECOS review. After ECOS approval is received and the contract package is finalized, the following key (pre-NTP) activities will still need to be performed: formal review of the contract package by VITA, OAG, VDOT's Commissioner, and FHWA; notice of intent to award; and contract execution and issuance of NTP.	3,200,010
43	The project has been suspended and placed on hold per agency request.	594,430
44	Project is green. The agency is moving forward with OKTA and completing the external portal extension.	1,617,999
45	Oracle EPM Budgeting module went live on 7/1/23 successfully. The project team is now focusing on the Forecasting module that is scheduled to go live by end of November. Project on track for scope, schedule and budget. Risks are being managed.	1,930,000
46	Baseline change request was approved on 7/18/23 extending the project closeout 12 months to 5/31/24 due to additional time and effort required to integrate all Security Operations Center tools and address signal data quality. Adequate contingency funds were built into the budget baseline, so no budget increase is needed. Project returns to green status, on track to complete by the revised closeout date.	1,540,000
47	The project has experienced a delay on the availability on the e6 smart tag readers. This delay will cause the completion date on the component to slip to December. However, the project should be able to complete within the 20% variance. Project sponsor engaged, risks are being managed.	2,217,797
48	Yellow assessment due to supplier resource constraints. Detailed planning nearing completion and the project steering committee is highly engaged. Risks are being identified and managed effectively. Team developed a quarterly newsletter that will help keep stakeholders informed. The supplier lost two key resources that will need to be filled immediately.	25,839,544
49	Project is in closeout. Mainframe COIN project went Live on July 1st. All defects have been resolved and final code has been implemented. System access by end users outside the COV domain via Global Protect VPN is working well.	1,687,838
50	Tier III School. The project is on track with major milestones.	6,340,000
51	New project. The project received Project Initiation Approval (PIA) on 7/6/23; first status report will be due in January for the December reporting period.	4,961,100
52	The project overall is on track for completion within the chartered baseline. Solid progress; Issues and Risks are being closely monitored and mitigated. Project sponsors engaged, project is being well managed.	400,000
53	A change request has been approved to rebaseline the schedule and budget for the project.	1,758,505
54	Yellow assessment (trending green) due to pending change request for schedule and budget increase.	541,660
55	The project is on track for all key status indicators.	132,475,530
56	Project is on track and risks are being managed effectively.	3,031,424
57	Yellow assessment due to schedule; imminent baseline change request anticipated. Although development, design, and integration work is continuing to progress in areas not impacted by outside agency dependencies, the Enhanced 511 services dependencies have been delayed, which will extend the overall project schedule. VDOT is gathering information to submit a change request to VITA next month for this project. Project retains strong executive support, as VDOT continues efforts to modernize and future proof Traffic Operations Technologies.	4,428,092

#	Name	Agency	Phase	Category	Period	Assessment
58	TRS Risk Information System Project	TD	Detailed Planning	Category 2	Jun 2023	On Track
59	Unemployment Insurance Modernization	VEC	Execution & Control	Category 1	Jun 2023	On Track
60	VaCMS Automation of Newborn Enrollment (SOW D-102)	DSS	Detailed Planning	Category 4	Jun 2023	On Track
61	VCU Data Center Move (TOC)	VCU	Execution & Control	Category 3	Jun 2023	On Track
62	VDEM - EOC AV upgrade Project	VDEM	Execution & Control	Category 4	Jun 2023	On Track
63	VDOT Severe Weather Application System 2.0 PROJ	VDOT	Detailed Planning	Category 4	Jun 2023	On Track
64	VDOT Smart Portal 2024 Project	VDOT	Detailed Planning	Category 4	Jun 2023	On Track
65	VeraSmart Project	VITA	Execution & Control	Category 3	Jun 2023	On Track
66	Veterans Information Management System Project	DVS	Detailed Planning	Category 4	Jun 2023	On Track
67	VSP Transformation Project	VITA	Execution & Control	Category 1	Jun 2023	On Track
68	VSU - WLAN - WIFI PROJECT	VSU	Execution & Control	Category 2	Jun 2023	On Track
69	Web Content Management DXP Project	VDOT	Execution & Control	Category 4	Jun 2023	On Track

#	CIO Overall Status Comments	Current EAC
58	Project is progressing well. Executive management and project teams are working well together conducting discovery sessions to replace the three separate systems (VACCS, VAPS and CITIVAS) with a single integrated system. Risks and issues are being mitigated and tracked.	998,056
59	The project team is doing a good job managing the complexities associated with operating the new system and fulfilling the demand for unemployment services. The project steering committee remains highly engaged and risks are being managed effectively.	95,123,031
60	New project. The project received Project Initiation Approval (PIA) on 8/14/23; first status report will be due in January for the December reporting period.	571,032
61	Tier III School. The project is on track with major milestones and key status indicators.	18,500,000
62	Approved change order for CRESTRON hardware. Waiting on supply chain for final pieces of equipment.	2,500,000
63	The SWAS project received Initiation Approval on 5/12/23; the team is identified and resources are engaged. Prioritized backlog is identified. The project is currently engaged in sprint 3 of 22. Risks are being managed and team appears to be on a successful trajectory.	802,000
64	Project received Initiation Approval on 5/12/23; project team conducted kickoff event, and the team is working well; scope, schedule, budget and risks on track at this time.	5,296,343
65	Detailed project planning complete 7/17/23. Vendor (Calero) and implementation partner (KPMG) on board and progressing as planned. This project has a significant OCM and communication element, as there are many stakeholder groups to manage. Solid progress to date.	1,796,000
66	Development is completed and user acceptance testing is in progress. Green assessment (trending yellow) due to schedule. IV&V complete and report presented to the project steering committee outlining positive elements. Schedule for 10 HA FW deployments was crashed, allowing the effort to be completed before the June 30th milestone date, despite initial delays encountered. Field Office Network Services entered administrative closure phase on June 23rd. Administrative closure completed for Directory Services on June 15th. VSP decided that all new workstations introduced into the environment, including those being refreshed, will be COV domain joined. The FBI VLAN migration may necessitate a 60-day FBI CJIS sec arch review. Procurement and onboarding delays, coupled with issues surfaced in pilot testing of the Quest tool is expected to push the target completion date into September/October for End-User Services execution. The impact of VSP server migration delays, is expected to shift the completion date of HQ Network Services execution into the late October timeframe.	2,000,000
67	Project is assessed green (trending yellow) due to anticipated project budget and scope change. Scope change is the installation of equipment in modular units for students. Project is in Detailed Planning phase. Executive management and the project management team are heavily involved and working to resolve current issues.	44,361,225
68	Project deliverables for the five Phases have been re-prioritized at the request of the Project Sponsor. Per this re-prioritization, the project remains on target to deliver according to the revised plan. No impediments or issues exist for this project at this time. On solid trajectory for project success.	2,410,639