

Commonwealth of Virginia IT Projects Status Report for February 2024 – Summary

Summary of the February 2024 Report - Category 1, 2, 3, 4 Projects

CIO Assessment	Number	Percent	Dollar Value	Percent
Active - Red	5	7%	\$39,711,955	7%
Active - Yellow	15	20%	\$116,707,168	20%
Active - Green	51	70%	\$410,532,158	72%
Suspended	2	3%	\$5,791,926	1%
Total	73	100%	\$572,743,207	100%

#	Project Name	Agency	Phase	Category	Period	Assessment
1	Adult Education Data System Project	DOE	Detailed Planning	Category 3	Dec 2023	On Track
2	Agency Grant Management System Project	VDH	Detailed Planning	Category 3	Dec 2023	Warning
3	AI-Based System for Incident Management PROJ	VDOT	Execution & Control	Category 3	Dec 2023	On Track
4	Automated Fingerprint Identification System (AFIS)	VSP	Execution & Control	Category 2	Dec 2023	Warning
5	BOA Licensing System	BOA	Detailed Planning	Category 4	Dec 2023	On Track
6	Body Worn/In Car Cameras - Project	VSP	Execution & Control	Category 4	Dec 2023	On Track
7	Bond Requisition System Project	TD	Execution & Control	Category 4	Dec 2023	On Track
8	CBORD Replacement - Statewide Food Service Project	DBHDS	Execution & Control	Category 4	Dec 2023	On Track
9	Chatbot	VCCS	Execution & Control	Category 3	Dec 2023	On Track
10	CRIS - Criminal and RapBack Information System	VSP	Execution & Control	Category 2	Dec 2023	Warning
11	Crisis Call Center Project Tech Deliverables	DBHDS	Execution & Control	Category 3	Dec 2023	Problem
12	CRS/BIS - Project	DSS	Detailed Planning	Category 4	Dec 2023	On Track
13	DBHDS - State Rental Assistance Program Project	DBHDS	Detailed Planning	Category 4	Dec 2023	On Track
14	DBHDS – Project – Data Governance	DBHDS	Detailed Planning	Category 2	Dec 2023	On Track
15	DBHDS Project - CCS3 Sunset	DBHDS	Execution & Control	Category 2	Dec 2023	On Track
16	DBVI-VIB ERP Implementation (Financials & Mfg.)	DARS	Detailed Planning	Category 2	Dec 2023	On Track
17	DCJS Learning Management System Project - 2021	DCJS	Execution & Control	Category 4	Dec 2023	On Track
18	DCLS Environmental Lab Upgrade	DGS	Execution & Control	Category 4	Dec 2023	On Track

#	CIO Overall Status Comments	Current EAC
1	Project tracking green for schedule, budget and scope. The project kicked off in October and the team has been meeting regularly for data migration and configuration of the new system. The vendor has been responsive, organized, and knowledgeable. The team analysis has determined a timeline for project with completion and system cutover in April 2024.	2,080,000
2	Yellow assessment (trending green) due to executive decision to change strategy to MS Dynamics versus Salesforce. Accenture's revised statement of work for Dynamics was rejected and another statement of requirements was submitted to CAI.	3,700,480
3	A technical kick-off meeting and workshops were held November 13-14; technical advisors and key stakeholders, including VITA, participated in these sessions. The AI-DSS will roll out incrementally between now and Fall 2026 across five development cycles, or Epics. Each Epic will vary in duration and functionality/component development. Work has commenced on Epic 1, Initial Release, which includes data integration, workflow, and selection of the incident response plan(s). Excellent customer engagement and executive support.	11,314,000
4	Yellow assessment due to pending baseline change request to the schedule. The agency is working to resolve issues with go-live.	2,010,514
5	Procurement nearing completion as the statement of work is being finalized. Risks are being managed effectively.	972,800
6	The project is on track for all key status indicators. All BFO, BCI, SOD Installations, and Acceptance are on track to complete in June 2024. The Contractor has completed 13 percent of the In-Car Video (ICV) system installations. Processes have been worked out with VITA and the Contractor for activating Verizon wireless services to track efficiently with installation schedule.	9,675,858
7	The project is progressing and well monitored by the PM and the agency leadership. A change control was completed to realign the schedule with the anticipated delivery schedule.	250,000
8	Project is green (trending yellow) due to schedule. Due to staffing challenges over the holidays the launch date has been moved into early 2024. There have also been some additional costs as a result of this timeline change. A change request will request additional funds but will not be changing the project closeout as they plan to complete all project tasks prior to the Sept 2024 closeout.	527,983
9	Tier II School. The project is on track with major milestones and key status indicators.	1,234,710
10	The project is yellow due to schedule. VSP is working with the vendor to get the project schedule back on track. Approval of CRIS-SCV Seal Order interface designs was completed on 12/8.	29,096,093
11	Project is red. During this reporting period DBHDS decided to not renew the primary vendor for this project and they are in the procurement process to contract with the sub-contractor for the remainder and on going support of this application. This change will require a change request for schedule and budget as they both will be impacted by this vendor change. The team is continuing to work on project deliverables.	5,000,000
12	New project. The project received project initiation approval (PIA) on 12/26/2023; first status report will be due in July for month ending June reporting period.	4,303,892
13	New project. The project received project initiation approval (PIA) on 1/24/2024; first status report will be due in July for month ending June reporting period.	343,811
14	No Status required, project just started - PIA received 12/12/23	4,073,933
15	Project is green (trending yellow). Project team continues to make progress on the project as planned. The team is closely monitoring a dependency on a related project that could impact the timeline on Community Coordination System Version 3 (CCS3). They have a mitigation strategy, but it is being closely monitored.	2,806,261
16	Project is green (trending yellow). The project team is working to obtain approvals and release the RFP for the implementation partner procurement, but that is currently behind schedule. Completion of this procurement is on the critical path.	4,341,772
17	The project is on track for all key status indicators. Delivery of main objectives has been successful across all divisions that have opted in. The Self-Registration Portal is working well with > 10,000 constituents using it to create accounts. Completed Elavon/Converge integration and constituents can now pay for courses using their credit card.	769,250
18	The project is on track overall but has struggled with key vendor staff turnover. Vendor has addressed the issue and assigned a new senior pm to the project along with increasing supporting staffing levels.	1,184,210

#	Project Name	Agency	Phase	Category	Period	Assessment
19	DEQ Oracle EBS Upgrade Project	DEQ	Execution & Control	Category 3	Dec 2023	On Track
20	DOLI Dynamics Deployment Project	DOLI	Execution & Control	Category 4	Dec 2023	Suspended
21	DPOR Systems Replacement - Project	DPOR	Detailed Planning	Category 2	Dec 2023	On Track
22	DVS Website Modernization Project	DVS	Detailed Planning	Category 4	Dec 2023	On Track
23	EAP Percentage of Income Payment Program (CR671)	DSS	Execution & Control	Category 4	Dec 2023	On Track
24	Early Childhood Licensing - IDM Project	DOE	Detailed Planning	Category 3	Dec 2023	On Track
25	Early Intervention Part C Data System (ITOTS)	DBHDS	Execution & Control	Category 2	Dec 2023	On Track
26	Electronic Healthcare Records	DOC	Detailed Planning	Category 1	Dec 2023	On Track
27	Enhanced 511 PROJ	VDOT	Execution & Control	Category 4	Dec 2023	Warning
28	Fuel Hardware and Software Replacement PROJ	VDOT	Execution & Control	Category 3	Dec 2023	On Track
29	Gold Standard Digital Hub 2.0 Project	DVS	Detailed Planning	Category 4	Dec 2023	Warning
30	HCM 9.2 Upgrade and Strategic Initiatives	VCCS	Execution & Control	Category 3	Dec 2023	On Track
31	Human Capital Management Cloud Implementation PROJ	VDOT	Execution & Control	Category 2	Dec 2023	Warning
32	Hybrid Classroom Improvements AY22-23	VCU	Execution & Control	Category 3	Dec 2023	On Track
33	Instructional Improvement System Project	DOE	Execution & Control	Category 3	Dec 2023	Warning

#	CIO Overall Status Comments	Current EAC
19	The project continues to progress as planned with requirements being collected for the 3 systems. The risks are closely monitored and the project manager is doing an exceptional job staying on top of the deliverables and schedule.	4,441,781
20	Project suspended by agency request. The delivered product does not meet the needs of the business, and the vendor has ended the engagement. DOLI and OAG are exploring the legal options. VITA PMD is advising DOLI to take advantage of a period of project suspension to assess the current state of the delivered functions, determine a desired end state, and formulate a corrective action plan to salvage the partially-functional implementation. Project will be re-activated with an approved change request and project category re-evaluation through an event-driven risk/complexity assessment.	5,197,496
21	The project is progressing on time and budget, and is nearing detailed project planning approval. The team has successfully finalized the project schedule, mapping out key milestones and timelines for each phase. Collaboration with the vendor is progressing well, with a focus on developing detailed planning documents. Also, the team is conducting JAD sessions, bringing together key stakeholders to collaboratively define and refine project requirements. Risks and issues are being managed.	11,328,668
22	The project is progressing, with some minor delays in schedule, but remains on-track. The Project Manager is effectively managing the risks and competing priorities with another project.	329,740
23	Project is green. Phase 1 went live in December 2023 and the project is on track for Phase 2 to go-live in March 2024. The project is on track for a June closure.	2,419,450
24	The project received project initiation approval in June 2023 but has not yet officially kicked off. The Tyler Technologies team, is awaiting assigning a final resource to the project that will allow for schedule updates and inform the kick off activities.	2,080,000
25	Project is green (trending yellow). The team had a successful go-live in early December 2023. The Internal Agency Oversight Committee (IAOC) is reviewing the need to extend the project timeline for tasks to complete related to EHR on boarding as well as completion of the IV&V. This is being closely monitored by the IAOC.	2,500,000
26	The project is on track for all key status indicators. The project team is working on gathering requirements for the primary and secondary interfaces.	22,231,750
27	Yellow assessment due to scope, schedule and budget; imminent baseline change request anticipated. Although development, design, and integration work is continuing to progress in areas that are not impacted by outside agency dependencies, the Enhanced 511 services dependencies have been delayed, which will extend the overall project schedule well into 2024. VDOT is gathering information to submit a change request to VITA next month for this project. Project retains strong executive support, as VDOT continues efforts to modernize and future proof our Traffic Operations Technologies.	4,428,092
28	The project remains on track, external applications integrations are on track in UAT testing and the next phase of terminal installation has been scheduled for the next reporting period. Well-run project thus far.	12,100,000
29	While the project is progressing well, it is currently assessed yellow. The vendor has delivered most items within a week of the committed dates in the 1st SOW, but the tight timeframe to deliver by February 29th calls for close monitoring and allows for little to no slippage in the deliverable schedule.	1,350,000
30	Tier II School. The project is on track with major milestones and key status indicators	2,866,464
31	Yellow status due to schedule risk and budget risk. The revised Phase 3 rollout date of March 2024 is not obtainable due to issues uncovered and delays experienced in end-to-end demonstrations/testing. The revised rollout target date is being planned and negotiated via ongoing discussions with CAI and vendor, AST. Project budget and closeout date will be impacted, and a baseline change request is anticipated. VDOT business and IT sponsors are actively engaged, meeting regularly with the vendor on progress, issues and risks, and considering alternatives.	5,725,738
32	Tier III School. The project is on track with major milestones.	1,177,000
33	Yellow assessment (trending green) due to a pending project change request for schedule. The procurement change request was approved in December 2023. The agency has submitted a project schedule change request for 6 additional months.	9,661,439

#	Project Name	Agency	Phase	Category	Period	Assessment
34	Land Use Outdoor Advertising Permit PROJ	VDOT	Execution & Control	Category 4	Dec 2023	On Track
35	Medicaid Dental Program	DMAS	Closeout	Category 4	Dec 2023	On Track
36	MITS PLAID Add in New Test Data PROJ	VDOT	Execution & Control	Category 4	Dec 2023	On Track
37	Multimodal Mobility Enhancement DI PROJ	VDOT	Detailed Planning	Category 3	Dec 2023	Warning
38	New Credential Management System	DCJS	Detailed Planning	Category 4	Dec 2023	Suspended
39	ODW SRF Modernization Project	VDH	Execution & Control	Category 4	Dec 2023	Warning
40	Offender GPS Tracking System Project	DOC	Detailed Planning	Category 4	Dec 2023	On Track
41	Oracle EPM implementation Project	VITA	Execution & Control	Category 4	Dec 2023	Warning
42	OT Service and Asset Management Solution PROJ	VDOT	Execution & Control	Category 4	Dec 2023	On Track
43	Pre-trial Community Corrections System Replacement	DCJS	Detailed Planning	Category 4	Dec 2023	On Track
44	Primary Election System - Project	ELECT	Execution & Control	Category 1	Dec 2023	Problem
45	Project - User Experience Enhancements	VEC	Detailed Planning	Category 4	Dec 2023	On Track
46	Re-Engineering Madison - CRM	JMU	Execution & Control	Category 3	Dec 2023	On Track
47	RUMS Replacement PROJ	VDOT	Detailed Planning	Category 4	Dec 2023	On Track
48	Salesforce CRM	VCCS	Execution & Control	Category 3	Dec 2023	Warning
49	Service Authorization and Specialty Services	DMAS	Execution & Control	Category 4	Dec 2023	Warning

#	CIO Overall Status Comments	Current EAC
34	Baseline change request approved in December, adding scope, schedule and budget to the project. As the project sponsors and users see and understand the features and potential of the Land Use (LU)/Outdoor Advertising (OA) product, they have a better understanding and vision of what is possible utilizing the Agile methodology. VDOT and Citizen Customers are currently benefitting from, and are generally delighted with, the delivered functionality; the additional time and budget are required to complete the necessary work to deliver fully functional products for OA and the remediation of several pain points for LU VDOT and Citizen customers.	2,625,489
35	Project in closeout, with all managed deliverables implemented on time and on budget. CRMS-SA is live; mobile app is CISO approved and live; EPS testing completed. All other business directives have been completed. Project closeout report initiated, still need to determine final costs and pay the vendors.	2,330,699
36	Project initiation approval (PIA) granted in November 2023; Sprint planning was accomplished in December, and Detailed planning approval granted in January 2024. Sprint 1 complete. Project is on track.	345,563
37	Yellow status due to forthcoming baseline change request for schedule and budget. The project status assessment is unchanged from the last reporting period, as the lengthy vendor selection precedes the project kickoff and detailed planning. Commonwealth CIO approval of the contract was granted on 1/25/24. Based on the current status, contract execution is projected for February 2024. Upon completion of the baseline change request, which will establish a new schedule and budget based on the contract, the project should return to a green status.	3,200,010
38	The project has been suspended and placed on hold per agency's request.	594,430
39	Project yellow due to factors outside the agency's direct control. Although the development of the external portal is complete the OKTA tenant which will allow external users to access the site has been delayed.	1,617,999
40	New project. The project received project initiation approval (PIA) on 2/8/2024; first status report will be due in July for month ending June reporting period.	3,750,420
41	Yellow assessment due to pending baseline change request for scope, schedule and budget. Phase 2 (salary & benefits in EPM) implemented on time and under budget; however, the business identified additional features and functions that the project sponsor would like to add to the project scope, labeled as Phase 3. This would require an additional six months of work, increasing the budget approximately \$490K. A baseline change request is in process to approve the additional scope, schedule and budget. Project is well-managed and delivering as planned.	1,930,000
42	Project is delivering planned functionality on time and budget. Districts rollout has been successful & well received. Signal data conversion is going smoothly. Two Districts have converted signal data, with three additional Districts in process. The remaining four Districts are set to begin signal data conversion in the next reporting period. Traffic Operations is using updated reporting and the OT Executive Dashboard. On target to close out before next reporting period.	1,540,000
43	New project. The project received project initiation approval (PIA) on 2/22/2024; first status report will be due in July for month ending June reporting period.	975,000
44	Project will continue reporting as red until the strategic planning documents are received and approved by the election's project team and executive management.	28,423,499
45	New project. The project received project initiation approval (PIA) on 2/14/2024; first status report will be due in July for month ending June reporting period.	320,000
46	Tier III School. The project is on track with major milestones.	6,340,000
47	Project initiation approval (PIA) granted in July 2023; the SOW was awarded to the vendor on 10/11/2023. Currently the project is in the initial planning phase with the selected vendor (Flairsoft) and the team is deciding on what release version to configure to give users maximum capabilities with acceptable business risk.	4,961,100
48	Tier II School. The project is assessed yellow due to delays related to the texting functionality and the complexities associated with rolling individual colleges into the overall VCCS implementation.	4,254,578
49	Yellow assessment due to schedule. The key business objectives of the project were delivered in November (migration of behavioral health functionality). The project sponsor has agreed to delay implementation of some technical features until June. This represents fairly minor changes, and was done to mitigate implementation risks. Baseline change request is being processed. This will extend the project six months, however, no additional budget will be needed.	400,000

#	Project Name	Agency	Phase	Category	Period	Assessment
50	ServiceNow - IRM, HAM, SAM Project	VDH	Execution & Control	Category 4	Dec 2023	On Track
51	Sign Shop MRP Replacement PROJ	VDOT	Detailed Planning	Category 4	Dec 2023	On Track
52	STARS Infrastructure and Subscriber Upgrade	VSP	Execution & Control	Category 1	Dec 2023	On Track
53	State Permit Tracking Assessment Project	VITA	Execution & Control	Category 4	Dec 2023	On Track
54	Statewide Bid Tab Modernization PROJ	VDOT	Execution & Control	Category 4	Dec 2023	On Track
55	Syteline Cloud Upgrade Project	DOC	Detailed Planning	Category 4	Dec 2023	On Track
56	Teacher Licensure Project - System Automation	DOE	Execution & Control	Category 4	Dec 2023	Problem
57	Tracers	DBHDS	Execution & Control	Category 4	Dec 2023	On Track
58	TRS Risk Information System Project	TD	Execution & Control	Category 2	Dec 2023	On Track
59	VA Child Support & Mgmt. Process System (vCHAMPS).	DSS	Detailed Planning	Category 1	Dec 2023	On Track
60	VaCMS Automation of Newborn Enrollment (SOW D-102)	DSS	Execution & Control	Category 4	Dec 2023	Problem
61	VCU Data Center Move (TOC)	VCU	Execution & Control	Category 3	Dec 2023	On Track
62	VDEM - EOC AV upgrade Project	VDEM	Execution & Control	Category 4	Dec 2023	Warning
63	VDEM Project - Flood Intel Unit Gauges	VDEM	Execution & Control	Category 4	Dec 2023	On Track
64	VDOT Severe Weather Application System 2.0 PROJ	VDOT	Execution & Control	Category 4	Dec 2023	On Track
65	VDOT Smart Portal 2024 PROJ	VDOT	Execution & Control	Category 4	Dec 2023	On Track
66	VeraSmart Project	VITA	Execution & Control	Category 3	Dec 2023	Warning
67	Veterans Information Management System Project (VIMS)	DVS	Detailed Planning	Category 4	Dec 2023	Problem

#	CIO Overall Status Comments	Current EAC
50	Project on track to completed on budget. This project has two workstreams. The Hardware Asset Management (HAM)/Software Asset Management (SAM) workstream is complete within budget. The Integrated Risk Management (IRM) workstream went live 2/1 as planned and will complete within budget. There have been no change orders requested. The vendor has submitted all the milestone approval forms for signature the final week in January. The project will remain open until all the invoices have been paid by VDH. Project team will conduct the lesson learned session the week of February but the administration close probably in June.	999,762
51	New project. The project received project initiation approval (PIA) on 2/9/2024; first status report will be due in July for month ending June reporting period.	730,988
52	The project is on track for all key status indicators. DCR subscriber installations were completed on 12/6/23. VSP BCI installations completed for DIV 7 on 12/14/23, DIV 3 on 12/15/23, and DIV 5 on 12/20/23.	132,475,530
53	Project is on track; successful demonstration to Governor in December and successful January go-live. Additional reporting features on track for rollout in Spring '24 and project closeout on time and budget by end of fiscal year. Well-run project.	3,263,846
54	Project initiation approval (PIA) granted in August 2023; Detailed planning approval granted in January 2024; Project is completing Sprint 2 of 19. Team is focused on data migration and creating the APIs needed to feed new .NET screens. Project is under control and on track.	613,634
55	New project. The project received project initiation approval (PIA) on 12/18/2023; first status report will be due in July for month ending June reporting period.	638,233
56	Red assessment (trending yellow) due to significant project updates related to scope, schedule and budget. Vendor was changed to System Automation in October 2023 and this change required an extensive gap analysis. A new dedicated, experienced project manager has been assigned to the project and is scheduled to review and modify all associated project documents.	3,717,424
57	Project received Project initiation approval (PIA) approval in this reporting period. The project is on track for scope, schedule and budget.	380,752
58	This project continues to be green and on track with both spend and schedule. Go live date is in mid-May.	998,056
59	New project. The project received project initiation approval (PIA) on 12/11/2023; first status report will be due in February for month ending January reporting period.	102,685,480
60	Project is red due to schedule and budget. DSS desires additional scope for this project but that scope will require a security exception. DSS has submitted the exception for review and approval. Once that decision is made a change request will be needed to adjust the budget and schedule.	571,032
61	Tier III School. The project is on track with major milestones and key status indicators.	18,500,000
62	The project is yellow due to a change in the approach to connectivity with the COV network.	2,500,000
63	New project. The project received project initiation approval (PIA) on 11/21/2023. Detailed planning is underway.	1,193,490
64	As of the reporting date, the project is slightly ahead of schedule. Project team is on target to promote to production as scheduled in late March, 2024. Risks and issues are being managed; the project is on track for completion by the next reporting period.	802,000
65	Smart Portal is currently on track with the baselined project schedule and budget. Release 36.0 was deployed to production in September of 2023 and Release 37.0 release in December of 2023. Solid progress.	5,296,343
66	The recent change request extends project closeout to 6/30/24 and increases project budget. This was deemed necessary by the project sponsor to reduce business risk with a December implementation, which was then moved to March 2024. However, schedule progress has been insufficient to support a March implementation, due to security gaps identified, and migration struggles. The project steering committee tasked the team to establish a new go-live date by the end of February. The new closeout date may fall within the 10% threshold of the new project closeout date. The Commonwealth CIO is receiving weekly updates on the project.	2,471,000
67	The first SOW was completed successfully in August. At that time, the project was placed on hold in the agency pending work starting on another project. Work on the other project, Gold Standard Digital Hub, has commenced and work can be replanned for VIMS. This project is currently red pending a change request and replanning of the work.	2,000,000

#	Project Name	Agency	Phase	Category	Period	Assessment
68	Virginian Identity Project	VITA	Detailed Planning	Category 4	Dec 2023	On Track
69	VSBA Salesforce 2024 Project	DSBSD	Detailed Planning	Category 4	Dec 2023	On Track
70	VSP Transformation Program	VITA	Execution & Control	Category 1	Dec 2023	Warning
71	VSU - LMS CANVAS Project	VSU	Execution & Control	Category 2	Dec 2023	On Track
72	VSU - WLAN - WIFI PROJECT	VSU	Execution & Control	Category 2	Dec 2023	On Track
73	Web Content Management DXP PROJ	VDOT	Execution & Control	Category 4	Dec 2023	On Track

#	CIO Overall Status Comments	Current EAC
68	<p>Green status (trending yellow). This has been an extremely active period for the project, and it is nearing detailed project planning approval. The VIP pilot application is being selected, which will be different from the Governor's application mentioned in the charter. The System Security Plan (SSP) is emerging as a major deliverable which was not originally sized appropriately. Finally, a "clear value statement targeting the agencies has not been developed" which will have a major impact on the size and scope of the VIP demand across the enterprise. Still, the project should be able to deliver the VIP pilot and RFP by the January 2025 closeout.</p>	2,304,600
69	<p>New project. The project received project initiation approval (PIA) on 2/9/2024; first status report will be due in July for month ending June reporting period.</p>	930,000
70	<p>Yellow assessment due to change in technical direction and the move from AWS to OCI.</p>	44,361,225
71	<p>Green status with project tracking on schedule and budget. Major accomplishment during this period was the Canvas/API configuration/Data provisioning into the production environment.</p>	976,000
72	<p>Green status with no major technical issues to report. IAOC meeting completed December 18th. The project team has delivered over 40 buildings since the start of execution and is on target to meet the planned closing date.</p>	6,791,200
73	<p>Project is under budget due to de-scope of interim hosting environment and related vendor maintenance of public-facing web content. Project sponsor has requested re-prioritization of deployment schedules for Phase 2, 3, 4 and 5. This has been accommodated without impact to final project completion date. All risks identified to date have been mitigated. On solid trajectory for project success.</p>	2,410,639